

L' Avenue Office & Apartment North Tower 6th floor Jl. Raya Pasar Minggu Kav. 16 Pancoran, Jakarta Selatan - 12780 Telp: +62 21 5022 2234 Sampoernauniversity.ac.id

UNIVERSITY COUNCIL

Number : 002/CR-UC/IX/2023

Subject : Circular Resolution in lieu of the University Council Meeting to

approve SU AY 2023/2024 Budget

Attachment : 1 bundle

Dear Members of University Council,

Considering : a. That as an independent governing board of Sampoerna

University, the University Council serves as the highest

authority for Sampoerna University governance.

b. That it is deemed necessary to approve the budget for Academic Year 2023/2024 and additional fee requests

for Graduation, Instructional Materials & Student Development and Orientation & Jacket.

In view of : Sampoerna University Senate Bylaws-Article 21 on

Decision Making Process by Circular Resolutions.

It was decided : To approve Sampoerna University's budget for Academic

Year 2023/2024 and additional fee requests for Graduation, Instructional Materials, Student Development, Orientation and Student's Jacket by circular resolution in lieu of the

University Council meeting.

Therefore, your approval as the Sampoerna University Council Members on this decision is greatly appreciated.

Jakarta, 13 September 2023 The President of Sampoerna University

Dr. Marshall E. Schott



L' Avenue Office & Apartment North Tower 6th floor Jl. Raya Pasar Minggu Kav. 16 Pancoran, Jakarta Selatan - 12780 Telp: +62 21 5022 2234

Sampoernauniversity.ac.id

CIRCULAR RESOLUTION

Day and Date of Circulation : 13 – 14 September 2023

Subject : Circular Resolution in lieu of the University Council

Meeting to approve SU AY 2023/2024 Budget

Attachment : 1 bundle

List of members approved the circular resolution:

Name	Position	Notes
Yos Ginting	Chairperson	Approved
Amelia Tjendra	Vice Chairperson	Approved
Tommy Tjiptadjaja	Member	Approved
Hendra Prasetya	Member	Approved
Andrew Hamilton	Member	Approved
Mark Milliron	Member	Approved
Lin Neumann	Member	-
J. Michael Dinges	Member	Approved
Shirley Santoso	Member	Approved

From: Andrew Hamilton <andrew@biketempe.org>
Sent: Saturday, September 16, 2023 10:18 PM

To: Maryke Ayu Kinasih

Cc: Amelia; Dr. Lauren Clarke; Dr. Marshall E. Schott; Hendra Prasetya; Lin Neumann; Mike Dinges;

Santoso, Shirley; Tommy Tjiptadjaja; Yos Ginting; mmilliron@nu.edu

Subject: Re: Circular Resolutions of UC - SU Budget AY23-24

Marshall,

I agree that these numbers are healthy, and I think moderate fees to offset costs and streamline services for students are entirely appropriate. I'm a yes on the resolution.

Andrew

On Wed, Sep 13, 2023 at 5:55 AM Maryke Ayu Kinasih < maryke.kinasih@sampoernauniversity.ac.id > wrote:

On behalf of the President of Sampoerna University, Dr. Marshall Schott:

Dear Members of the University Council,

Kindly find attached the Circular Resolution to approve the SU Budget for Academic Year 23/24 and a request to approve the tuition and fee schedule. As we discussed previously, our enrollment was not as robust as we had hoped, but we still project to have additional revenue and reduce the subsidy (cash flow) from PSF. In addition, I would like to point out that our instructional budget composes 56% of our total operating budget. This is a very healthy metric and a signal that we have efficient administrative and non-instructional operations. True to our mission, our focus remains focused on providing excellent instruction to our students.

In addition to a very modest increase in tuition (5%), we are proposing the addition of some new fees to defray costs associated with the following:

• Univers	ity Jackets and Freshman Orientation	one-time fee of 1.5mio (\$100 USD)
and Stu	ional Materials (books, supplies, lab equipment, etc.) dent Development (workshops, career services, nip placement)	2.5 mio annually (\$163 USD)
• Gradua	tion Fee	one-time fee of 1.5mio (\$100 USD)

If approved, the tuition and fee schedule will go into effect for all students who make their seat deposits after October 1, 2023 for the 2024 Academic Year. They will not be applied retroactively to any student. At present, all of these materials and services are funded by a single tuition charge. We need additional funds to offset the costs

associated with providing high quality learning materials and support to our students. It is anticipated that these fees will produce approximately 1.2 bio (\$80,000 USD) beginning in AY 24-25.
Your approval and support are crucial in ensuring the successful implementation of our plan this academic year.
We are looking forward for your review and approval of the attached Circular Resolution.
We would appreciate your vote (either yay or nay) by September 20 .
Sincerely,
Marshall
Marshall Schott, Ph.D.
President, Sampoerna University
L'Avenue Office Tower
Jl. Raya Pasar Minggu Kav. 16
Jakarta Selatan 12780

From: Amelia <amelia.tjendra01@gmail.com>
Sent: Tuesday, September 19, 2023 12:24 AM

To: Maryke Ayu Kinasih

Cc: Yos Ginting; Hendra Prasetya; mmilliron@nu.edu; Andrew Hamilton; Tommy Tjiptadjaja; Mike

Dinges; Santoso, Shirley; Lin Neumann; Dr. Marshall E. Schott; Dr. Lauren Clarke

Subject: Re: Circular Resolutions of UC - SU Budget AY23-24

Dear Marshall,

i am fine with the suggestions.

Best regards,

Sent from my iPhone

On 13 Sep 2023, at 17.55, Maryke Ayu Kinasih <maryke.kinasih@sampoernauniversity.ac.id> wrote:

On behalf of the President of Sampoerna University, Dr. Marshall Schott:

Dear Members of the University Council,

Kindly find attached the Circular Resolution to approve the SU Budget for Academic Year 23/24 and a request to approve the tuition and fee schedule. As we discussed previously, our enrollment was not as robust as we had hoped, but we still project to have additional revenue and reduce the subsidy (cash flow) from PSF. In addition, I would like to point out that our instructional budget composes 56% of our total operating budget. This is a very healthy metric and a signal that we have efficient administrative and non-instructional operations. True to our mission, our focus remains focused on providing excellent instruction to our students.

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Your approval and support are crucial in ensuring the successful implementation of our plan this academic year.

We are looking forward for your review and approval of the attached Circular Resolution. We would appreciate your vote (either yay or nay) by **September 20**.

From: Hendra Prasetya < hendra.prasetya@sampoernastrategic.com>

Sent: Monday, September 18, 2023 1:29 PM

To: Maryke Ayu Kinasih; Yos Ginting; Amelia; mmilliron@nu.edu; Andrew Hamilton; Tommy

Tjiptadjaja; Mike Dinges; Santoso, Shirley; Lin Neumann

Cc: Dr. Marshall E. Schott; Dr. Lauren Clarke

Subject: RE: Circular Resolutions of UC - SU Budget AY23-24

Dear Marshall

I Approve the proposal

Thank you

From: Maryke Ayu Kinasih <maryke.kinasih@sampoernauniversity.ac.id>

Sent: 13 September 2023 16:56

To: Yos Ginting <yos.ginting@gmail.com>; Amelia <amelia.tjendra01@gmail.com>; Hendra Prasetya <hendra.prasetya@sampoernastrategic.com>; mmilliron@nu.edu; Andrew Hamilton <andrew@biketempe.org>; Tommy Tjiptadjaja <tommy.tjiptadjaja@greenhope.co>; Mike Dinges <jmdinges@twinwoodus.com>; Santoso, Shirley <Shirley.santoso@kearney.com>; Lin Neumann lin.neumann@amcham.or.id>

Cc: Dr. Marshall E. Schott <marshall.schott@sampoernauniversity.ac.id>; Dr. Lauren Clarke

<lauren.clarke@sampoernauniversity.ac.id>

Subject: Circular Resolutions of UC - SU Budget AY23-24

On behalf of the President of Sampoerna University, Dr. Marshall Schott:

Dear Members of the University Council,

Kindly find attached the Circular Resolution to approve the SU Budget for Academic Year 23/24 and a request to approve the tuition and fee schedule. As we discussed previously, our enrollment was not as robust as we had hoped, but we still project to have additional revenue and reduce the subsidy (cash flow) from PSF. In addition, I would like to point out that our instructional budget composes 56% of our total operating budget. This is a very healthy metric and a signal that we have efficient administrative and non-instructional operations. True to our mission, our focus remains focused on providing excellent instruction to our students.

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Your approval and support are crucial in ensuring the successful implementation of our plan this academic year.

We are looking forward for your review and approval of the attached Circular Resolution. We would appreciate your vote (either yay or nay) by **September 20**.

From: Mike Dinges <jmdinges@twinwoodus.com>
Sent: Thursday, September 14, 2023 1:53 AM

To: Maryke Ayu Kinasih

Subject: Re: Circular Resolutions of UC - SU Budget AY23-24

I approve.

J. Michael Dinges 281-222-4542

On Sep 13, 2023, at 2:57 AM, Maryke Ayu Kinasih maryke.kinasih@sampoernauniversity.ac.id wrote:

On behalf of the President of Sampoerna University, Dr. Marshall Schott:

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Sincerely,

Cc:

From: Mark Milliron <mmilliron@nu.edu>
Sent: Thursday, September 14, 2023 2:56 AM

To: Maryke Ayu Kinasih; Yos Ginting; Amelia; Hendra Prasetya; Andrew Hamilton; Tommy Tjiptadjaja;

Mike Dinges; Santoso, Shirley; Lin Neumann Dr. Marshall E. Schott; Dr. Lauren Clarke

Subject: RE: Circular Resolutions of UC - SU Budget AY23-24

Marshall, thanks for forwarding. I'm a go on these. Mark

From: Maryke Ayu Kinasih <maryke.kinasih@sampoernauniversity.ac.id>

Sent: Wednesday, September 13, 2023 2:56 AM

To: Yos Ginting <yos.ginting@gmail.com>; Amelia <amelia.tjendra01@gmail.com>; Hendra Prasetya <hendra.prasetya@sampoernastrategic.com>; Mark Milliron <mmilliron@nu.edu>; Andrew Hamilton <andrew@biketempe.org>; Tommy Tjiptadjaja <tommy.tjiptadjaja@greenhope.co>; Mike Dinges <jmdinges@twinwoodus.com>; Santoso, Shirley <Shirley.santoso@kearney.com>; Lin Neumann lin.neumann@amcham.or.id

Cc: Dr. Marshall E. Schott <marshall.schott@sampoernauniversity.ac.id>; Dr. Lauren Clarke

<lauren.clarke@sampoernauniversity.ac.id>

Subject: Circular Resolutions of UC - SU Budget AY23-24

On behalf of the President of Sampoerna University, Dr. Marshall Schott:

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From: Santoso, Shirley <Shirley.Santoso@kearney.com>

Sent: Thursday, September 14, 2023 6:38 AM **To:** Mark Milliron; Maryke Ayu Kinasih

Cc: Yos Ginting; Amelia; Hendra Prasetya; Andrew Hamilton; Tommy Tjiptadjaja; Mike Dinges; Lin

Neumann; Dr. Marshall E. Schott; Dr. Lauren Clarke

Subject: Re: Circular Resolutions of UC - SU Budget AY23-24

Dear Marshall

I am also fine with these suggestions

Thanks a lot Shirley

Sent from my iPhone

On 14 Sep 2023, at 02.57, Mark Milliron <mmilliron@nu.edu> wrote:

Marshall, thanks for forwarding. I'm a go on these. Mark

From: Maryke Ayu Kinasih <maryke.kinasih@sampoernauniversity.ac.id>

Sent: Wednesday, September 13, 2023 2:56 AM

To: Yos Ginting <yos.ginting@gmail.com>; Amelia <amelia.tjendra01@gmail.com>; Hendra Prasetya <hendra.prasetya@sampoernastrategic.com>; Mark Milliron <mmilliron@nu.edu>; Andrew Hamilton <andrew@biketempe.org>; Tommy Tjiptadjaja <tommy.tjiptadjaja@greenhope.co>; Mike Dinges <jmdinges@twinwoodus.com>; Santoso, Shirley <Shirley.santoso@kearney.com>; Lin Neumann <lin.neumann@amcham.or.id>

Cc: Dr. Marshall E. Schott <marshall.schott@sampoernauniversity.ac.id>; Dr. Lauren Clarke <lauren.clarke@sampoernauniversity.ac.id>

Subject: Circular Resolutions of UC - SU Budget AY23-24

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Sincerely,

Marshall

Marshall Schott, Ph.D. President, Sampoerna University

L'Avenue Office Tower Jl. Raya Pasar Minggu Kav. 16 Jakarta Selatan 12780

This message and all attachments are confidential. Any unauthorized review, use, disclosure, or distribution is prohibited. If you believe this message has been sent to you by mistake, please notify the sender by replying to this transmission, and delete the message and its attachments without disclosing them.

From: Tommy Tjiptadjaja <tommy.tjiptadjaja@greenhope.co>

Sent: Tuesday, September 19, 2023 8:13 AM

To: Andrew Hamilton

Cc: Maryke Ayu Kinasih; Amelia; Dr. Lauren Clarke; Dr. Marshall E. Schott; Hendra Prasetya; Lin

Neumann; Mike Dinges; Santoso, Shirley; Yos Ginting; mmilliron@nu.edu

Subject: Re: Circular Resolutions of UC - SU Budget AY23-24

Dear Marshall and team,

I approve the proposal.

Thank you, Tommy

On 16 Sep 2023, at 22.17, Andrew Hamilton <andrew@biketempe.org> wrote:

Marshall,

I agree that these numbers are healthy, and I think moderate fees to offset costs and streamline services for students are entirely appropriate. I'm a yes on the resolution.

Andrew

On Wed, Sep 13, 2023 at 5:55 AM Maryke Ayu Kinasih < maryke.kinasih@sampoernauniversity.ac.id wrote:

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Marshall	
Marshall Schott, Ph.D.	
President, Sampoerna University	
L'Avenue Office Tower	
Jl. Raya Pasar Minggu Kav. 16	

Jakarta Selatan 12780

From: Yos Ginting <yos.ginting@gmail.com>
Sent: Sunday, September 17, 2023 8:27 AM

To: Maryke Ayu Kinasih

Cc: Amelia; Hendra Prasetya; mmilliron@nu.edu; Andrew Hamilton; Tommy Tjiptadjaja; Mike Dinges;

Santoso, Shirley; Lin Neumann; Dr. Marshall E. Schott; Dr. Lauren Clarke

Subject: Re: Circular Resolutions of UC - SU Budget AY23-24

Dear Marshall,

I approve the proposal.

Yos

On Wed, Sep 13, 2023 at 5:55 PM Maryke Ayu Kinasih <maryke.kinasih@sampoernauniversity.ac.id> wrote:

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President, Sampoerna University
L'Avenue Office Tower
JI. Raya Pasar Minggu Kav. 16
Jakarta Selatan 12780